



annual report
2010



Hospital Administrators' Report – Ms. Patricia O'Callaghan and Mr. John Waldron

When the hospital opened on 4th July 2009 with a minimum amount of equipment, a diverse group of staff and volunteers who could have foreseen how quickly the hospital would grow and develop into the facility which it has become.

As administrators of the hospital we are thankful to the staff for their hard work and commitment to the delivery of quality services.

We are also grateful to our International Colleagues for their continual support in providing advice, equipment, expert volunteers and donations.

The opportunity to contribute in protecting and extending the lives of societies' most innocent and vulnerable is a joy and a blessing. With the opening of Holy Innocents Children's Hospital we have a one time opportunity through a multi layered partnership to create something truly unique in the region; a caring environment focused on the needs of and organized specifically to serve families and children. It has been our pleasure to steward the facility during its period of inception and to see it launched a new under Ugandan leadership.





Message from the Archbishop Paul Bakyenga

As we celebrate the first year of Holy Innocents Children's Hospital operation, I feel privileged to first and foremost express my thanks and appreciation to the Lord, for his grace and blessings that have enabled us to work on the Children's Hospital project, and to achieve what has been achieved so far. Our God has a soft spot for children, as we can tell from the words of our Lord Jesus Christ: "Let the little Children come to me; do not stop them", he says, for it is to such as these that the kingdom of God belongs" (Mk: 10:14). It is this special love for children that pushes the Lord to help those who endeavors to save the lives of children, especially when they are at their most vulnerable due to various illness and related health risks.

We are grateful to our partners and donors, especially Holy Innocents Children's Hospital Foundations in San Diego, California and in Belfast, Northern Ireland.

We feel indebted to the members of the interim steering committee, for their efforts in guiding the hospital through its first year. We are also indebted to the members currently serving on Board of Governors who through their wisdom and efforts the hospital continues to operate to the desired standards. I ask them to make even more sacrifices for the good of the little children after the example and in the spirit of our Lord Jesus Christ.





Message from Lane Freestone – Chair / Co-Founder San Diego

A few short years ago Holy Innocents Children's Hospital Uganda was just a dream of Archbishop Paul Bakyenga and Tom Thomas but with God's help and the generosity and dedication of people from Uganda, the United States, Northern Ireland and other places around the world, a dedicated children's hospital has been built, children with life-threatening diseases have been saved, and families have been given hope.

Holy Innocents Children's Hospital Uganda is having a profound effect on the community of Mbarara, Uganda, and a powerful impact as well on countless individuals and organizations that have been touched by the children of Mbarara and inspired to make a big difference in a small part of the world.

With the help of volunteer doctors, nurses, university faculty, graduate students, children's foundations, service organizations, high school groups, elementary school groups, churches, medicine/supplies providers, equipment donors, and caring individuals, Holy Innocents Children's Hospital has become a place where children are being saved, receiving care, feeling hope, being healed, getting a chance, seeing a future, and feeling loved...

These children will change the world. Thank you and God bless you for giving them the opportunity to do so.



Message from the Eleanor Hayes – Chair, Northern Ireland

The Northern Ireland Group has been privileged to work alongside its partners in Uganda and San Diego in seeing the opening of this special hospital for children in Mbarara and the surrounding area. Over the last year a number of volunteers have gone from Northern Ireland, the Republic of Ireland and England to administer the hospital, assist in education programmes, undertake audits, develop policies

and to support staff in a range of activities. Further volunteers are planning to visit and offer their services early in 2011.

The Northern Ireland group is now a registered charity [XT24667] and is actively fund raising and writing grant applications for Holy Innocents Children's Hospital. The group meets every month and at present is preparing for a Gala Ball in the City Hall in Belfast, by kind invitation of the Lord Mayor.

We hope to be able to welcome Fr. Bonaventure to this event in February 2011. The visit would also allow us to raise awareness of the charity in Northern Ireland and engage with potential donors.

We are delighted that despite the many challenges the first operational year in Holy Innocents Children's Hospital has been a such a success. We wish them every blessing and success for the future as they seek to consolidate and further develop the service.





Holy Innocents - Project Milestones:

- The Impetus – 1989
- Decision to Proceed – 2006
- Collaborative Partnership with HICH Foundation (San Diego California USA) – 2007
- Appointment of Contractor – April 2008
- Ground Breaking for Hospital – 5 April 2008
- Construction Phase I – April 2008 – June 2009
- Soft Hospital Opening – 4 July 2009
- First Patients Treated – July 2009
- HICH Foundation UK Joins the Partnership – September 2009
- Accreditation by Ugandan Ministry of Health – November 2009
- Grand Opening Celebration – 4 July 2010





Background

The World Health Organisation (WHO) estimates that 10.5 million children die annually from preventable diseases (UN, 2006) the majority of these deaths occur in developing countries, particularly in Africa. Uganda's Gross National Income per capita is; (PPP International \$) \$880.

In Uganda 1 in 13 newborns die in their first year of life while 1 in every 7 children die before their 5th birthday. Seventy percent of all childhood mortality in Uganda is due to Malaria, Acute Respiratory Tract Infection, Diarrhoea or Malnutrition (Uganda MOH, 2005). A large proportion of the childhood death occurs at home due to lack of access (both physical and/or financial) to health facilities.

Within healthcare facilities healthcare workers are only expected to provide health care, the cleanliness and feeding of children is the responsibility of family members and caregivers. Until the opening of Holy Innocents Children's Hospital, there were no dedicated children's facilities in Uganda. In fact the Mbarara Regional referral hospital serving Southwestern Uganda, a population of about 6 million people of whom 15% are aged under-five, has a 60 bed pediatric unit with a bed occupancy rate of 100 - 120%.

Holy Innocents Children's Hospital

The Holy Innocents Children's Hospital (HICH) is a project first conceived in 1989 by the Catholic Archdiocese of Mbarara and brought to fruition by a partnership between the Archdiocese and a group of faith partners in San Diego, California (USA). HICH is dedicated to providing the children of the Mbarara region with superior and specialized paediatric health care. It is a purpose built facility with 60 inpatient cots/beds and an urgent care/review outpatient department which opened on 4th July 2009.

The mission is to develop a regional referral hospital at Nyamitanga specializing in paediatric care for children from birth to age twelve that functions on the ethics and principles of the Catholic church, collaborates with the national strategic health plan as well as national/international partners and community outreaches.



Services Provided:

- Outpatient Care (6 days a week)
- Emergency Care (24 hours per day)
- Inpatient Care
- Special Care and resuscitation services for newborns and children
- Laboratory Services
- Immunization Services
- Community Health Education
- Pastoral Care

For further information regarding Holy Innocents Children's Hospital and the HICH Foundation Board of Directors visit the website – www.holyinnocentsuganda.com



Accountability

Holy Innocents Children's Hospital Inc., in San Diego, California (USA) (HICH San Diego) is a Charitable Trust (U.S. IRS 501 (c)(3) non-profit) which entered into a memorandum of understanding with the Mbarara Archdiocese, Uganda to begin this project. The HICH San Diego Board of Directors provides oversight for funding raised in the United States (US), paediatric specialization training as well as utilisation of funds at the hospital.

Additional oversight within Uganda is provided by a Ugandan Board of Governors who have been appointed by the Archbishop of the Mbarara Diocese. They are responsible for fundraising/collaboration within Uganda as well as utilisation of funds at the hospital.

A Northern Ireland Chapter has been established for fundraising and collaboration efforts and works in collaboration with both Boards. This Chapter became a UK registered charity in April 2010. XT24667

Management Objectives

Patient Care

- To provide holistic care and treatment
- To maintain high level of parent family liaison
- To ensure the medical needs of children are met
- To deliver evidence based care
- To ensure social needs of children are met

Governance

- To ensure Clinical and Corporate Governance is adequately addressed
- To develop relevant hospital policies and comply with those already in place
- To set in place a system for monitoring quality standards and audit
- To ensure financial probity



Successes

- Rapid adoption by the families in the community and surrounding communities, seeking care for their children. A total of 15,177 outpatients and 3,472 inpatients for the fiscal year ending June 30, 2010.
- Even though HICH has seen numerous critically ill children the mortality rate for this first year of operations has been less than 1%.
- Nurse/Patient ratios higher than in most Ugandan hospitals.
- Each child has his/her own bed.
- Modest fees which include pharmaceuticals. All services are included in basic charges.
- Passage of facilities inspection by the Ministry of Health in November 2009 for licensure as a Uganda Health Centre.
- Successful service expansion in response to the January malaria epidemic in the Mbarara region. This included the rapid opening of a third ward, which had not yet been scheduled to open.
- Clean and modern facility with strong emphasis on infection prevention and control.
- Clinical and Nursing staff focused on paediatric care – Supervised by Professors of Paediatrics.
- Additional services initiated such as HIV counseling and immunizations.
- Favorable financial audit and controls review of the hospital operations.
- Opening of an onsite canteen for the convenience of patients, care givers and staff.
- Improvements to staff housing.
- Continued beautification of buildings and grounds.
- Sponsored two community football tournaments.
- Multiple volunteers from Northern Ireland, USA, Canada and the Czech Republic.
- Donations from UK, USA, ROI and within Uganda.





Challenges

- Funding, and therefore self sustainability, is difficult due to the income level of many families served making cash or in kind donations of drugs and medical supplies absolutely required.
- Supplying and provisioning of the hospital is difficult due to the distance from suppliers in Kampala.
- Donated supplies and pharmaceuticals are not always suitable to paediatric care or the specific services provided at HIGH.
- Drainage of the hospital campus is problematic and results in standing water malaria hazard. Assistance from a civil engineer and a grading contractor is needed.
- Shortages of critical supplies and equipment due to “out of stocks” are frequent.
- The hospital is in need of a blood refrigerator in order to maintain an in house blood supply. Currently each unit of blood must be procured from the local blood bank, one at a time.
- Electrical supplies through UMEME are expensive with frequent outages. Back up power is problematic due to an inadequate generator.
- There is no supplier of medical oxygen in Mbarara. The closest supplier is in Kampala (4.5 hour drive – one way drive).
- An ambulance for transporting children is required.



Summary of Patient Services for Fiscal Year 2009 – 2010

To date the hospital has serviced a total of 15,177 outpatients and 3,472 inpatients with ages ranging from newborn to 12 years of age. HICH is very proud that the mortality rate of all children presented at the hospital is less than 1% percent. This is a testament to the quality standard of care provided by HICH.

As HICH provides both Outpatient and Inpatient services, the following section provides more specific details regarding each of these activities:

Outpatient

Outpatient visits saw a steady increase through to March. However a decrease occurred during the 4th Quarter, which appears to coincide with a patient fee increase which was effective March 15th 2010.

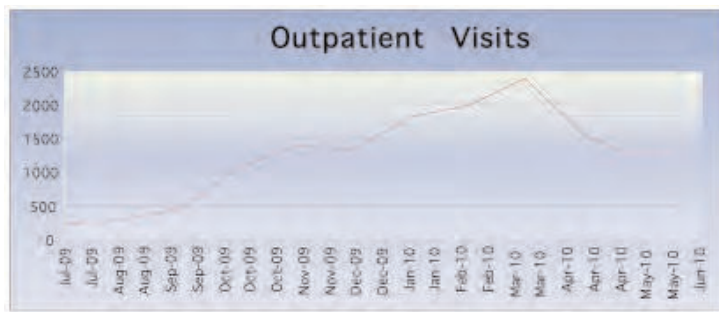
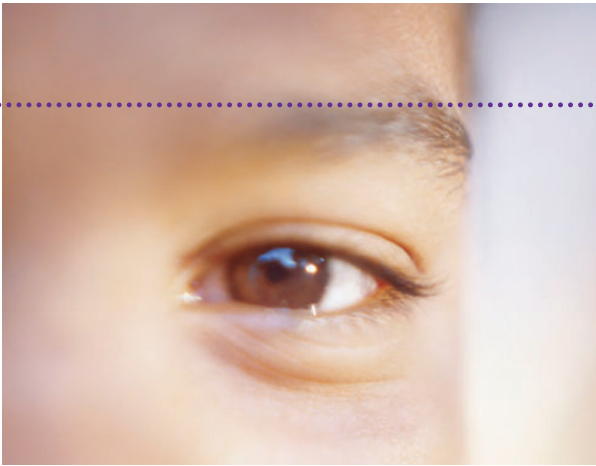


Fig. 1 Total Outpatients 15,177

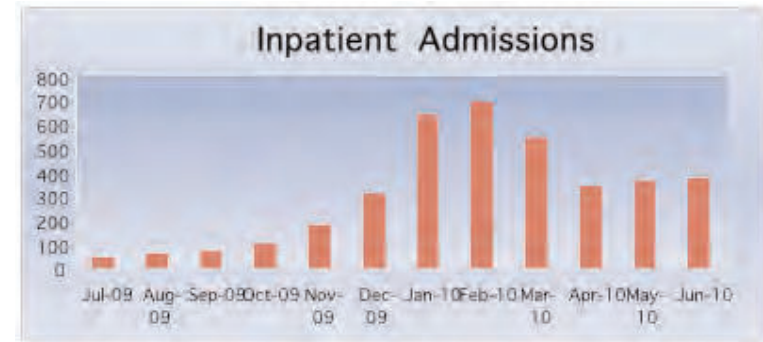
Throughout this entire first year of operations the Outpatient top diagnoses have been:

1. Malaria
2. Upper Respiratory Tract Infection
3. Pneumonia
4. Skin Diseases
5. Anemia
6. Diarrhoea





Inpatient



Initially, two of three wards were opened in the 1st quarter of the fiscal year 2009. The third ward was opened upon urgent necessity in December 2009 when the influx of patients spiked rapidly due to a malarial outbreak. During lower hospital census the third ward is shuttered with the ability to reopen as needed. Additionally a Special Care Unit (SCU) has been created and tracked separately since February 2010.

Fig. 2 Total Inpatients 3472

Throughout this entire first year of operations the Inpatient top diagnoses have been:

1. Malaria
2. Pneumonia
3. Anemia
4. Dehydration



Additional Services

Throughout this inception year the hospital has offered or partnered with organizations to provide the following additional services:

- HIV Testing and Counseling – HIV Testing and Counseling began in June 2010 and a total of 22 individuals have received testing and counseling.
- Immunization Services – Immunization programs commenced in mid-March 2010. Since that time a total of 1202 immunizations have been given.
- Additionally, a public service radio announcement was made for use on Radio Maria, the local radio network and written information was created for dissemination in area.
- Tuberculosis Services – Services such as testing, education, treatment and surveillance began in mid-June 2010. A total of 1 Client is currently under surveillance and treatment
- Case Management – Discharge planning and continuity of care was provided from December 2009 to April 2010 by a volunteer from the United States Peace Corps.
- Community Education and Outreach – Includes nutrition classes as well as education regarding the risks of “miletting” (folk medicine practice involving ritual cutting of children). Additionally, a Peace Corps worker had been assigned to assist HICH with community outreach for six months of the year. During which time she instituted; a schools program teaching health education, nutrition and American culture, established, in cooperation with a local partner agency Organized Useful Rehabilitation Services (O.U.R.S), a support group for parents of children with Cerebral Palsy.
- Mosquito Nets – The hospital opened with a stock of donated mosquito nets. These nets were distributed to the families of in patients upon discharge. This service was indefinitely suspended in October 2009 when the stock ran low.
- Canteen – In March 2010 a canteen on the property was opened. The canteen has goods and meals available for purchase by hospital staff as well as patient’s families.





Staffing & Staff Training

HICH is fortunate to have been able to recruit Ugandan National nurses and doctors to provide full time care for patients. The hospital is operated utilising Ugandan workers, except for the Hospital Administrator, Peace Corps Worker and several volunteer delegations (consisting of nurses, doctors and other skilled professionals).

During the year, two groups of nursing and medical staff visited from the US, led by Professor Anita Hunter from the University of San Diego, California. Visiting nursing staff provide the opportunity for knowledge exchange, special training sessions as well as first hand review of patient care procedures at the hospital.

While many of the nurses at HICH are recent graduates they are being further trained in appropriate and effective care of paediatric patients. All nurses have personal professional development portfolios. Since opening In-service and Continuing Medical Education is provided by both internal staff and external facilitators on a regular basis to ensure continued professional growth and to emphasise specific skills needed in the daily care of paediatric patients.

Sample topics have included, but are not limited to:

- HIV/AIDS Testing and Counseling
- Gastro-enteritis
- Pneumonia and Oxygen Therapy
- Swine Flu
- Infection Prevention and Control
- Neonatal Sepsis
- Obtaining Laboratory Specimens
- Antibiotic Prescribing
- Nutritional Assessment
- Spina Bifida
- Hydrocephalus
- Chest Physiotherapy





Equipment

Much of the equipment has been donated from the United States and Northern Ireland. Along with many individual donations, major donations were supplied by the Rotary Club Fallbrook California, Belfast Health and Social Care Trust, Belfast City Council and Sabin Children's Foundation.

A source of frustration for the Hospital Administration as well as the Board members is the amount of donated equipment which is only suitable for adult use or for services which are not provided by HICH at this time. To ensure the unusable donated items were not wasted HICH found other organizations in the Mbarara area that would utilise this equipment (included but not limited to):

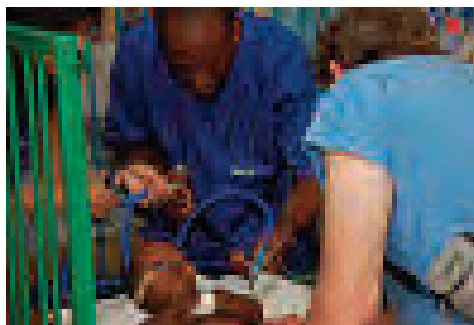
- University Hospital Mbarara
- Eye Hospital Mbarara
- Ibanda Hospital
- Ibanda Babies Home
- Archdiocese Health Centers
- Comboni Hospital
- Wisdom Center for the Disabled
- Organized Useful Rehabilitation Services (O.U.R.S)



Following is a list of general items/categories which have been donated to HICH or purchased during the course of this first year in order to provide quality care to the patients (included but not limited to):

- Oxygen Concentrators
- Pulse Oximeters
- Computers (Networking/Outpatients)
- Cardiac Monitors
- Wheelchairs
- X-Ray Equipment
- Examination Trolleys
- Hot Water Installation





Buildings/Facilities

The Hospital buildings were recently constructed by Block Technical Services Mbarara and completed in June 2009. Total new construction included:

- Administration and Outpatient complex ; providing for Pharmacy, Medical Records, Clinical Rooms, Accounting, Laboratory and X-Ray (opening on hold)
- Three patient wards with capacity for up to 20 beds each (for a total of 60 beds)
- Special Care area
- Staff changing and rest area
- Mortuary

The ward and administration structures have covered walkways in order for patients and their families to shelter from the elements. Also, in order to reduce the incidence of pests in the wards, screens for windows and doors were installed along with electronic pest control.

Hot water is also provided for showering and cleaning. Networking of the outpatient and administration areas was completed by Mr. Tommy Brett [Ireland]

Additionally, many staff members are provided with housing as an employment benefit. An older building on the property has just been remodeled and turned into housing units for the staff this was accomplished through donations from the Beirne Family, Leeds, England.

Once phase one construction was completed vegetation has begun to grow and landscaping of the hospital and staff grounds has occurred. All plants have been donated or transplanted. Not only does this serve to beautify, it also helps to alleviate standing water and therefore reduce the mosquito population.



Governance

In order to accomplish the governance goals and Management Objectives a performance monitoring report has been developed. This report is presented to the local board on a monthly basis and copies sent to the San Diego Board and to the Northern Ireland Chapter. An annual management plan was developed which is updated quarterly and presented to the boards. Several meetings have been instituted:

- Bi-weekly meetings with all staff (these were weekly during the first 5 months of operations)
- Clinicians hold daily and weekly patient review meetings
- Monthly meetings for nursing and support staff
- Monthly Ugandan Board meetings

To address important topics collaboratively and cross functionally, several hospital committees have been formed:

- Infection Prevention and Control Committee – Established 21 September 2009 to develop guidelines and make recommendations. Chairperson Kenyangi Winnie Edreda
- Immunization Committee – Established in February 2010 to write protocols and supervise the immunization services

The hospital became licensed as a Uganda Health Center upon passing facilities inspection by the Ministry of Health in November 2009 and subsequently has received the formal Certificate of Registration for calendar year 2010 from the Ministry of Health Offices in Kampala. In February 2010 the hospital received a supervisory visit from the Mbarara Municipality Health Authority with no significant deficiencies noted. The certification with the Uganda Catholic Medical Bureau has been ongoing and is scheduled to be completed by the end of 2010





Risk Assessment & Audit/Controls Review

An organisational risk assessment was completed and has been regularly reviewed. Findings are prioritized and reported on a monthly basis. High risk areas are actioned, prioritized and completed as funding is available. A baseline hospital hygiene audit was completed in August 2009. Recommendations were made and actioned with regular repeat audits.

In January HICH received a favorable, onsite review of local financial, cash controls and operating procedures. The final report and recommendations were submitted to the HICH San Diego Board.

Financials

As the Annual Financial Report details, the total cost of operating the hospital in the first year was 625,416,410 Ugsh and revenues totaling 631,510,481 Ugsh were received. Over ninety percent of operating revenues come from two sources; was after 63% contributed by HICH San Diego (400,400,367 UGSH) and 30% from patient fees.

While patients are expected to pay for services rendered HICH recognizes that there are patients who are unable to pay their bills in full. HICH does not prescreen patients for ability to pay, nor are patients turned away if they are unable to pay. Therefore, a Charity Care fund was established in August 2009 by Mr. Terry Turkington [N.I.] this fund has continued to be supported with donations from Northern Ireland in order to cover the shortfall in funds for those unable to pay. To date a total of 3,631,300 Ugandan shillings, or less than 2% of patient fees, were provided to 238 patients who have been unable to pay their bills in full.

In addition to revenue from patient fees, the Charity Care fund and HICH San Diego, other sources of income were 3.5% from Other Donations and Grants and 2% from the Mbarara Arch Diocese.



The actual revenue amounts were approximately 94% of the forecast amount and actual expense amounts were approximately 96% of the forecast amount. This is quite remarkable considering there were no benchmark's available (no children's hospital in Mbarara much less Uganda) nor were detailed studies performed of ability to pay or amount of need in the area.

The Top four expense categories, representing over 87% of operating expenses, are as follows:

1. Salaries, Income Tax & National Social Security Fund – 55%
2. Medical Drugs, Sundries and Lab Supplies – 20%
3. Equipment – 6%
4. Utilities – 5%

*These numbers do not reflect donated supplies and equipment

Of note, salaries alone expend more than the income received from patient fees.

The totals on the Financial Report, included as an addendum at the end of this report, include additional funds raised for capital expenditures in the revenue section and include expenditures for capital assets acquired or built with the capital funds. e.g. housing, drainage system, furniture, and construction costs.

At the date of this report currency rates are 2200 UGX/USD & 3400UGX/IGBP





Steering Committee for Holy Innocents Children's Hospital Project (Uganda)

Term: 2005 – March 2010

Dr. Placide Mihayo	Chairman
Rev. Fr. Bonaventure Turyomumazima	Coordinator
Sr. Margaret Katyoko	Secretary
Rev. Fr. Deusdedit Bukenya	Member
Rev. Fr. Charlie Beirne	Member
Dr. Emmanuel Byaruhanga	Member
Dr. Andrew Ndamira	Member
Dr. Thomson Ngabirano	Member
Dr. Deogratias Bitariho	Member
Mr. John Baptist Mujuni	Member
Mr. Louis Kaboine	Member
Sr. Rosemary Ntegamahe	Member
Sr. Romina Nyemera	Member
Sr. Mary Germina Keneema	Member
Mrs. Prisca Bikwatsizehi	Member

Members of the Board of Governors for Holy Innocents Children's Hospital (Uganda)

Term: March 2010 – Onwards

Rev. Fr. Felix Tumuhaise	Chairman
Dr. Jude Ssenkungu	Ex-officio – Secretary
Mr. John Waldron	Ex-officio
Rev. Fr. Deusdedit Bukenya	Member
Rev. Fr. Bonaventure Turyomumazima	Member
Dr. Placide Mihayo	Member
Dr. Andrew Ndamira	Member
Mr. John Baptist Mujuni	Member
Mrs. Prisca Bikwatsizehi	Member
Dr. Deogratias Bitariho	Member

Dr. Thomson Ngabirano	Member
Mr. Stanely Murumba	Member
Mr. Leo Beyagira	Member
Mr. Asaph Ntengye	Member
Sr. Pauline Komuhangi	Member
Sr. Veneranda Tumushabe	Member
Dr. Kajuna Amooti	Member

Board of Directors for Holy Innocents Children's Hospital, Inc. (San Diego, California USA)

Mr. Lane Freestone	Chairperson
Dr. Anita J. Hunter	Director
Mr. Scott Schafer	Director
Mr. Michael Lynch	Director
Dr. Michael L. Levy	Director
Fr. Bonaventure Turyomumazima	Director
Msgr. Dennis Mikulanis	Director
Ms. Florence Kyomugisha	Director
Mr. Lee Haney	Director, CFO
Dr. Mary Coleman	Director

Members of the Holy Innocents Chapter (Northern Ireland)

Mrs. Eleanor Hayes	Chairperson
Ms. Patricia O'Callaghan	Vice Chairperson
Mr. Peter O'Reilly	Treasurer
Mrs. Sylvia Gallagher	Secretary
Mrs. Margaret Cassidy	Member
Mrs. Mary M. Shane	Member
Mrs. Avril Redmond	Member
Ms. Cora Sonner	Member
Ms. Fiona MacLeod	Member
Ms. Fiona Moore	Financial Control
Mrs. Anne Cunningham	Member



Senior Management Team (July 2009 – December 2009)

Ms. Patricia O'Callaghan	Administrator
Dr. Jude Ssenkungu	Medical Director
Sr. Margaret Kakyoko	Senior Nursing Officer
Dr. Andrew Ndamira	Consultant Paediatrician

Senior Management Team (December 2009 – June 2010)

Mr. John Waldron	Administrator
Dr. Jude Ssenkungu	Medical Director
Sr. Kati White (March 2010 – June 2010)	Senior Nursing Officer
Dr. Andrew Ndamira	Consultant Paediatrician

List of On-Site Volunteers (July 2009 – June 2010)

Prof Anita Hunter	USA
Mr John Hayes	Northern Ireland
Mr James Lamont	Northern Ireland
Ms. Andrea Ferrada	USA
Ms Rachel Yance	Canada
Mrs Eleanor Hayes	Northern Ireland
Mrs. Sylvia Gallagher	Northern Ireland
Ms. Patricia O'Callaghan	Northern Ireland
Miss Fiona McLeod	Northern Ireland
Mr Peter O'Reilly	Northern Ireland
Miss Stephanie Hawthorn	Northern Ireland
Mr. Terry Turkington	Northern Ireland
Mr Tommy Brett	Ireland
Mrs. Mishka Glaser	USA
Dr Mike Levy	USA
Dr Mary Coleman	USA
Mr Mike Lynch	USA
Kati White	England

Julian Nkuryija	Uganda
Absolom Kabise	Uganda
John Kyazze	Uganda

Numerous Nursing Students from the University of San Diego

Faith Based Partners:

Montfort Fathers – Mbarara Uganda
San Rafeal Parish – San Diego
Roman Catholic Archdiocese of San Diego
White Fathers – Mbarara Uganda
The Sisters of Our Lady of Good Counsel – Mbarara Uganda



The work of Holy Innocents Children's Hospital would not have possible with the contributions large and small of many caring partners and it would not be possible to list all of them individually. The following lists the larger donors however all donations no mater how small are gratefully received and contribute to the treatment of children in our hospital.

Donors and NGO Partners

AmeriCares -	USA
Anita Hunter -	USA
Anne Clarke	Northern Ireland & USA
Beirne Family -	England
Belfast Health and Social Services Trust –	Northern Ireland
Belfast City Council –	Northern Ireland
Charles & Maureen King -	USA
Charlotte Merrell -	USA
Children's Hospital and Research Institute Oakland	USA
Colleen & James Phelan -	USA
David Miller -	USA
Deseret International Foundation	USA
Diane Schroeder -	USA
Don & Jackie Schoell -	USA
Douglas Tribble -	USA
Eleanor Hayes -	Northern Ireland
Fr. Phil Creider -	USA
Harold "Tom" Thomas	USA
Herb & Liz Baker -	USA
International Relief Teams – San Diego	USA
Joseph & Cheryl Ryan -	USA
Julie Sullivan -	USA
Jim & Angela Stutts -	USA
Kiwanis Rancho Bernardo -	USA
Knights of Columbus Council 9710 –	USA
La Jolla Kiwanis Foundation	USA
Lane & Silvana Freestone -	USA

Lee & Vicki Haney -	USA
Letitia Sokoll -	USA
Mike House -	USA
Mike & Trudie Lynch -	USA
Msgr. Dennis Mikulanis -	USA
Pat & Patrick O'Sullivan –	USA
Patricia O'Callaghan –	Northern Ireland
Pradeep Kumar -	USA
Peggy Dunn -	USA
People of Portglenone -	Northern Ireland
People of Mbarara -	Uganda
Peter O'Reilly –	Northern Ireland
Philomena Maloney -	Ireland
Roman Catholic Diocese of San Diego	USA
Roman Catholic Archdiocese of Mbarara	Uganda
Rotary Clubs of Fallbrook California and Mbarara Uganda, and Rotary International	
Sabin Children's Foundation -	USA
San Rafael Parish -	USA
Scott & Eileen Schafer -	USA
Staff from Utility Regulator –	Northern Ireland
Staff from Translink Head Office –	Northern Ireland
St.Vincent de Paul Society -	USA
Sylvia Gallagher –	Northern Ireland
Terry Turkington –	Northern Ireland
Tommy Brett -	Ireland
Trinity Methodist Church -	Northern Ireland
The Wiggins Foundation	
Tony & Patty Garczynski –	USA
Turtleback Elementry School -	USA
University of Washington, Seattle	USA
Yvonne McKillop, Diageo Global Supply -	Northern Ireland
Willy Dunn Memorial Foundation -	USA
Women of St. James-By-The-Sea -	USA
Wiggins Foundation	USA



HOLY INNOCENTS CHILDREN'S HOSPITAL MBARARA (U)
ANNUAL FINANCIAL REPORT FROM 1ST JULY 2009 TO 30TH JUNE 2010 (Shown in Ugandan Shillings)

ITEMS:

OPENING BALANCE:	US=	US=	US=
Hospital A/C - Centenary Bank		57,800	
Total opening balance		57,800	
INCOME:	Annual Budget	Annual Actuals	Variance
Patient's fees/ user fees	195,981,794	195,889,900	91,894
Donations and grants from SD	453,627,078	442,028,177	11,598,901
Donations and grants from others		43,118,200	
Donation and Grant from the Arch Diocese Mbarara	20,000,000	12,574,214	7,425,786
Donation and Grant for Charity Care		4,521,000	
Other Income-water bills refund, Canteen, & Asset disposal	280,000	560,300	-
Total Income	669,888,872	698,691,791	-28,802,919
Total Income for the period		698,749,591	
EXPENDITURE:			
A) OPERATIONS	US=	US=	US=
Employment costs:			
Salaries and wages	323,008,663	308,322,691	14,685,972
National Social Security Fund	39,717,391	33,464,194	6,253,197
Night and safari allowances	3,990,000	3,050,000	940,000
Uniforms and protectives	5,787,000	5,652,600	134,400
Identity cards, Banners and signs	585,000	1,142,500	-557,500
Advertising expenses		1,139,600	
Sub total	373,088,054	352,771,	20,316,469

Other Hospital Expenses:

Charity Care expense -		3,742,550	-
Rotary Club -		200,000	-
Sub total		3,942,550	

Administrative costs:

Hospital registration		350,000	
Stationery materials	1,780,000	1,924,800	-144,800
Computer ink	3,100,000	2,065,000	1,035,000
Photocopying & printing charges	5,400,000	4,261,700	1,138,300
Bank charges & other related costs	1,194,000	855,300	338,700
Non medical equipments/office equipments	1,770,000	833,500	936,500
Living Expenses USA nursing volunteers		41,627,810	
Computers repairs	1,800,000	215,000	1,585,000
For opening dollar account		103,000	
Sub total	15,044,000	52,236,110	-37,192,110

Utilities:

Electricity bills	21,300,000	22,114,895	-814,895
Garbage Collection	1,980,000	1,870,000	110,000
Water bills	8,380,000	7,446,824	933,176
Fumigation services	800,000	800,000	-
Internet, Faxing & Airtime charges	3,380,000	3,336,650	43,350
Sub total	35,840,000	35,568,369	271,631

Supplies:

Electricity materials	1,810,000	1,627,500	182,500
Water materials	1,550,000	1,483,000	67,000
Cleaning materials & sundries	5,350,000	5,192,100	157,900
General repairs & replacements	2,050,000	1,329,400	720,600
Administrators house/Guests' supplies	900,000	661,000	239,000
Sub total	11,660,000	10,293,000	1,367,000

Transport & plant costs:

Vehicle Fuel & lubricants	7,050,000	9,113,800	-2,063,800
Vehicle spares & repairs	2,810,000	2,506,200	303,800
Vehicle service	1,760,000	1,190,600	569,400
Vehicle Insurance	50,000	35,400	14,600
Vehicle parking fees	280,000	256,000	24,000
Transport allowance	280,000	506,500	-226,500
Generator expenses	4,610,000	3,706,600	903,400
Lawnmower & Strimmer expenses	1,840,000	1,837,500	2,500
Compound Clearing		1,130,000	
Container clearing costs		2,232,000	
Sub total	18,680,000	22,514,600	-3,834,600

Medical drugs,sundries & Lab supplies:

Medical drugs and sundries	121,992,890	105,285,380	16,707,510
Laboratory supplies	20,028,638	17,211,222	2,817,416
Repair of medical equipments	1,260,000	220,900	1,039,100
Beddings & small equipments	2,220,000	973,400	1,246,600
Medical oxygen	2,981,000	3,620,500	-639,500
Immunisation Cylinder and gas		174,600	
Sub total	148,482,528	127,486,002	20,996,526

B) CAPITAL DEVELOPMENT

Furniture & Fittings	17,352,459	1,225,000	16,127,459
Photocopying machine	7,000,000	-	7,000,000
Paths roofing and cementing		10,250,000	
Hot water Installation		4,436,300	
Construction costs		9,300,000	
French drainage system paid from the Donation		3,032,000	
French drainage system paid by the Hospital		2,286,000	
Toilet Construction		4,123,200	
Sub total	24,352,459	34,652,500	23,127,459

C) EQUIPMENTS

Medical equipments & oxygen cylinders	9,000,000	8,245,592	754,408
Laboratory equipments	5,141,581	3,262,522	1,879,059
Lawn mower & Strimmer		2,396,200	
Oxygen Installation paid by HICH (NI)			4,051,000
X-ray Machine paid by HICH SD	14,600,250	14,600,250	
X-ray Machine paid by HICH Uganda		4,761,690	
Electrical kettles		1,160,000	
Sub total	28,741,831	38,477,254	2,633,467

MAJOR RENOVATIONS:

Garage renovation		3,968,000	
Storage Room Renovation		3,500,700	
		7,468,700	
GRAND TOTAL	655,888,872	685,410,670	-29,521,798
Deficit/Surplus		13,338,921	

REPRESENTED BY:

Balance on Hospital A/c - Centenary Bank		11,150,671	
Imprest cash balance		363,800	
Unbanked patients fees by 30/6/2010		1,013,500	
Charity Fund cash balance		810,950	
		13,338,921	



HOLY INNOCENTS CHILDREN'S HOSPITAL SHILLING A/C 0102008364600

DATE	DETAILS	DEBIT/DEPOSITS	CREDIT/WITHDRAWS	BALANCE
	Opening balance	940,000		940,000
31/12/09	Monthly service fee		15,000	925,000
31/1/10	Monthly service fee		15,000	910,000
4/2/10	Deposit from Ireland	2,533,527		3,443,527
4/2/10	Transaction charges		16,500	3,427,027
27/2/10	Monthly service fee		15,000	3,412,027
31/3/10	Monthly service fee		12,000	3,400,027
15/4/10	Cq 000001 Montfort Fathers for container		3,010,000	390,027
28/4/10	Deposit from Ireland	2,913,860		3,303,887
28/4/10	Transaction charges		16,500	3,287,387
30/4/10	Monthly service fee		15,000	3,272,387
31/5/10	Monthly service fee		12,000	3,260,387
30/6/10	Monthly service fee		12,000	3,248,387

HOLY INNOCENTS CHILDREN'S HOSPITAL EURO A/C 930-280-83646-00

DATE	DETAILS	DEBIT/DEPOSITS	CREDIT/WITHDRAWS	BALANCE
		€	€	€
5/3/10	Opening balance/Charity care	1000		1000
30/4/10	Monthly charge		5	995
31/5/10	Monthly charge		5	990
21/6/10	Withdrawn for Charity Care Cq 000001		500	490
30/6/10	Monthly charge		5	485



HOLY INNOCENTS CHILDREN'S HOSPITAL DOLLAR A/C 870-280-83646-00

DATE	DETAILS	DEBIT/DEPOSITS	CREDIT/WITHDRAWS	BALANCE
		\$	\$	\$
5/3/10	Opening balance from Hospital	50		50
15/3/10	Deposit from NI Charity Care	200		250
31/3/10	Deposit from NI for Charity Care	65		315
30/4/10	Monthly charge		5	310
12/5/10	Withdrawn for charity care Cq 000001		65	245
31/5/10	Monthly charge		5	240
1/6/10	From SD for Construction IT00001006010171	985		1225
1/6/10	IT00001006010171 Charges		10	1215
8/6/10	From SD for Construction IT00001006100069	38985		40200
14/6/10	From SD	6480		46680
14/6/10	IT00001006150069 Charges		10	46670
16/6/10	Cq 000002 cancelled			46670
17/6/10	withdrawn for construction		26235.16	20434.84
24/6/10	Withdrawn SD Team		1200	19234.84
24/6/10	Charges		12	19222.84
30/6/10	Monthly charge		5	19217.84